

Gross margin-I, -II, Personnel expenses, Operating-Profit, C.=Change to previous year Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin I/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Total operating performance	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
05 Material expense	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
06 Gross margin I	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
07 Other operating income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
08 Other costs I	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
09 Other costs II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10 Other costs III	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11 Other costs IV	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Other costs V	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 Other taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
14 Other operating expenses	-90.1	-70,293.0	-89.9	-16,764.0	-86.1	-18,649.0	-89.2	-18,774.0	-94.3	-19,513.0
15 Cost of pensions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 C. Provisions ordinary + etc.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Expenses-Income ASRAP	-90.1	-70,293.0	-89.9	-16,764.0	-86.1	-18,649.0	-89.2	-18,774.0	-94.3	-19,513.0
18 Gross margin II	9.9	7,732.0	10.1	1,888.0	13.9	3,002.0	10.8	2,265.0	5.7	1,186.0
19 Personnel costs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20 Operating profit	9.9	7,732.0	10.1	1,888.0	13.9	3,002.0	10.8	2,265.0	5.7	1,186.0
21 C.Acc. other Comprehensive Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22 C.Provisions for pension plans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23 C.Provisions ordinary	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
24 C. Provisions ordinary + etc.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Non-Operating-Profit, Balance of interest Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Income investments in other comp.	0.6	451.0	0.5	94.0	0.0	0.0	0.0	0.0	0.0	0.0
05 Income investments financ. assets	0.9	720.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
06 Income extraordinary cash	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
07 Income extraordinary ch. prov.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
08 Loss investments in other comp.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
09 Use of provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10 Expenses extraordinary cash	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11 Expenses extraordinary ch. prov.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Other financial income	-0.9	-694.0	-0.3	-55.0	0.0	0.0	0.0	0.0	0.0	0.0
13 Provisions extraordinary	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
14 Proceeds retirements fixed assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Proceeds retirements curr. assets	0.1	42.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 Non operating profit	0.7	519.0	0.2	39.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Interest income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 Interest expenses	-1.9	-1,445.0	-1.9	-355.0	0.0	0.0	0.0	0.0	-2.0	-413.0
19 Balance of interest	-1.9	-1,445.0	-1.9	-355.0	0.0	0.0	0.0	0.0	-2.0	-413.0

Profit, Unappropriated net income, Depreciation, EBIT, EBITDA Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
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R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Operating profit	9.9	7,732.0	10.1	1,888.0	13.9	3,002.0	10.8	2,265.0	5.7	1,186.0
05 Non operating profit	0.7	519.0	0.2	39.0	0.0	0.0	0.0	0.0	0.0	0.0
06 C.Acc. o. Comp. Income + C.Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
07 Depreciation total	-6.3	-4,920.0	-6.4	-1,202.0	-5.9	-1,279.0	-5.7	-1,208.0	-7.0	-1,456.0
08 Balance of interest	-1.9	-1,445.0	-1.9	-355.0	0.0	0.0	0.0	0.0	-2.0	-413.0
09 Profit before tax	2.4	1,886.0	2.0	370.0	8.0	1,723.0	5.0	1,057.0	-3.3	-683.0
10 Taxes on income	1.9	1,479.0	1.9	349.0	0.0	0.0	0.0	0.0	2.2	450.0
11 Profit after tax	4.3	3,365.0	3.9	719.0	8.0	1,723.0	5.0	1,057.0	-1.1	-233.0
12 Balance br.forw. from prior year	-0.4	-330.0	-1.5	-282.0	0.0	0.0	0.0	0.0	-2.6	-547.0
13 Transfer/withdraw Retain. earnings	-3.7	-2,916.0	-2.1	-397.0	-8.0	-1,723.0	-5.0	-1,057.0	3.8	780.0
14 Minority interests (inc.-/loss+)	-0.1	-89.0	-0.2	-40.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Unappropriated net income calc.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 Unappropriated net income eq.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Impairment of goodwill	0.7	525.0	0.0	0.0	0.0	0.0	0.0	0.0	1.8	381.0
18 Depreciation Intangible assets	0.0	0.0	0.0	0.0	0.5	119.0	0.1	26.0	0.0	0.0
19 Depreciation PPE/Amortization	5.6	4,395.0	6.4	1,202.0	5.4	1,160.0	5.6	1,182.0	5.2	1,075.0
20 Depreciation financial assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21 Depreciation total	6.3	4,920.0	6.4	1,202.0	5.9	1,279.0	5.7	1,208.0	7.0	1,456.0
22 EBIT	4.3	3,331.0	3.9	725.0	8.0	1,723.0	5.0	1,057.0	-1.3	-270.0
23 EBITDA	10.6	8,251.0	10.3	1,927.0	13.9	3,002.0	10.8	2,265.0	5.7	1,186.0

Assets, W = Working Capital, F = Financial Capital Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
05 Intangible assets	18.4	14,373.0	87.8	16,385.0	72.6	15,720.0	78.2	16,443.0	69.4	14,373.0
06 Property, plant and equipment (PPE)	69.6	54,344.0	310.2	57,866.0	252.7	54,715.0	273.6	57,568.0	262.5	54,344.0
07 Financial assets F	25.0	19,512.0	92.4	17,234.0	77.2	16,713.0	91.1	19,170.0	94.3	19,512.0
08 Fixed assets	113.1	88,229.0	490.5	91,485.0	402.5	87,148.0	442.9	93,181.0	426.2	88,229.0
09 Inventories W	25.1	19,583.0	95.8	17,873.0	89.9	19,458.0	102.8	21,625.0	94.6	19,583.0
10 Accounts receivable W	7.3	5,725.0	36.1	6,733.0	34.0	7,366.0	36.0	7,578.0	27.7	5,725.0
11 Receiv. fr. affili. companies W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Deferred tax asset W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 Other assets W	14.2	11,078.0	21.9	4,088.0	19.4	4,193.0	22.6	4,765.0	53.5	11,078.0
14 Prepaid expenses W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Working Capital (assets)	46.6	36,386.0	153.8	28,694.0	143.3	31,017.0	161.5	33,968.0	175.8	36,386.0
16 Receiv. fr. affili. companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Receiv. fr. related companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 Other assets F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19 Commercial paper F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20 Cash and cash equivalents F	8.1	6,289.0	20.1	3,756.0	11.9	2,578.0	16.5	3,477.0	30.4	6,289.0
21 Financial Capital (assets)	8.1	6,289.0	20.1	3,756.0	11.9	2,578.0	16.5	3,477.0	30.4	6,289.0
22 Total assets/ liabilities and equity	167.8	130,904.0	664.5	123,935.0	557.7	120,743.0	620.9	130,626.0	632.4	130,904.0

Liabilities and stockholder equity, W = Working Capital, F = Financial Capital Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016		
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	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0	
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0	
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0	
04 Capital stock	9.1	7,127.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
05 Add.paid-in capit.+ retain.earn.	66.6	51,933.0	317.4	59,199.0	263.6	57,077.0	296.9	62,475.0	301.6	62,430.0	
06 Minority interest	4.7	3,670.0	20.8	3,888.0	17.5	3,797.0	17.8	3,742.0	17.7	3,670.0	
07 Accum. other Comprehensive Income	4.3	3,372.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
08 Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
09 Stockholders equity	84.7	66,102.0	338.2	63,087.0	281.2	60,874.0	314.7	66,217.0	319.3	66,100.0	
10 Provisions for pension plans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
11 Other provisions non current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
12 Other provisions current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
13 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
14 Accounts payable	W	17.0	13,256.0	62.8	11,719.0	0.0	0.0	63.0	13,249.0	64.0	13,256.0
15 Total segment liabilities	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
16 Deferred tax liability	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
17 Other liabilities	W	32.7	25,538.0	132.5	24,719.0	171.1	37,036.0	121.8	25,624.0	123.4	25,540.0
18 Deferred income	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
19 Working Capital (liabilities)		49.7	38,794.0	195.4	36,438.0	171.1	37,036.0	184.8	38,873.0	187.4	38,796.0
20 Long-term debt	F	24.7	19,292.0	104.1	19,420.0	79.6	17,234.0	95.9	20,177.0	93.2	19,292.0
21 Short-term debt	F	8.6	6,716.0	26.8	4,990.0	25.9	5,599.0	25.5	5,359.0	32.4	6,716.0
22 Notes payable	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
23 Total segment liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
24 Liabilities to related companies	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
25 Other liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
26 Financial Capital (liabilities)		33.3	26,008.0	130.9	24,410.0	105.5	22,833.0	121.4	25,536.0	125.6	26,008.0
27 Total assets/ liabilities and equity		167.8	130,904.0	664.5	123,935.0	557.7	120,743.0	620.9	130,626.0	632.4	130,904.0

Invested Capital, Sources of Financing Revenues = 100%

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	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
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R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Working Capital (assets)	46.6	36,386.0	153.8	28,694.0	143.3	31,017.0	161.5	33,968.0	175.8	36,386.0
05 Working Capital (liabilities)	-49.7	-38,794.0	-195.4	-36,438.0	-171.1	-37,036.0	-184.8	-38,873.0	-187.4	-38,796.0
06 Working Capital	-3.1	-2,408.0	-41.5	-7,744.0	-27.8	-6,019.0	-23.3	-4,905.0	-11.6	-2,410.0
07 Financial Capital (assets)	8.1	6,289.0	20.1	3,756.0	11.9	2,578.0	16.5	3,477.0	30.4	6,289.0
08 Financial Capital (liabilities)	-33.3	-26,008.0	-130.9	-24,410.0	-105.5	-22,833.0	-121.4	-25,536.0	-125.6	-26,008.0
09 Indebtedness	25.3	19,719.0	110.7	20,654.0	93.6	20,255.0	104.8	22,059.0	95.3	19,719.0
10 Fixed assets	113.1	88,229.0	490.5	91,485.0	402.5	87,148.0	442.9	93,181.0	426.2	88,229.0
11 Working Capital	-3.1	-2,408.0	-41.5	-7,744.0	-27.8	-6,019.0	-23.3	-4,905.0	-11.6	-2,410.0
12 Invested Capital	110.0	85,821.0	449.0	83,741.0	374.7	81,129.0	419.6	88,276.0	414.6	85,819.0
13 Stockholders equity	84.7	66,102.0	338.2	63,087.0	281.2	60,874.0	314.7	66,217.0	319.3	66,100.0
14 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Indebtedness	25.3	19,719.0	110.7	20,654.0	93.6	20,255.0	104.8	22,059.0	95.3	19,719.0
16 Sources of Financing	110.0	85,821.0	449.0	83,741.0	374.7	81,129.0	419.6	88,276.0	414.6	85,819.0

Invested Capital, Sources of Financing Total assets = 100%, Invested Capital = 100%

	ArcMittal 2010 CFS Twelve Months Ended December 31,2010 published by Company		ArcMittal 2013 CFS Three Monthhs ended March 31,2010 published by Company		ArcMittal 2014 CFS three Months ended June 30, 2010 published by Company		ArcMittal 2015 CFS Three Months ended September 30,2010 published by Company		ArcMittal 2016 CFS Three Months Ended December 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	59.6	78,025.0	15.0	18,652.0	17.9	21,651.0	16.1	21,039.0	15.8	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	59.6	78,025.0	15.0	18,652.0	17.9	21,651.0	16.1	21,039.0	15.8	20,699.0
04 Fixed assets	67.4	88,229.0	73.8	91,485.0	72.2	87,148.0	71.3	93,181.0	67.4	88,229.0
05 Working Capital (assets)	27.8	36,386.0	23.2	28,694.0	25.7	31,017.0	26.0	33,968.0	27.8	36,386.0
06 Financial Capital (assets)	4.8	6,289.0	3.0	3,756.0	2.1	2,578.0	2.7	3,477.0	4.8	6,289.0
07 Total assets/ liabilities and equity	100.0	130,904.0	100.0	123,935.0	100.0	120,743.0	100.0	130,626.0	100.0	130,904.0
08 Stockholders equity	50.5	66,102.0	50.9	63,087.0	50.4	60,874.0	50.7	66,217.0	50.5	66,100.0
09 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10 Working Capital (liabilities)	29.6	38,794.0	29.4	36,438.0	30.7	37,036.0	29.8	38,873.0	29.6	38,796.0
11 Financial Capital (liabilities)	19.9	26,008.0	19.7	24,410.0	18.9	22,833.0	19.5	25,536.0	19.9	26,008.0
12 Total assets/ liabilities and equity	100.0	130,904.0	100.0	123,935.0	100.0	120,743.0	100.0	130,626.0	100.0	130,904.0
13 Fixed assets	102.8	88,229.0	109.2	91,485.0	107.4	87,148.0	105.6	93,181.0	102.8	88,229.0
14 Working Capital	-2.8	-2,408.0	-9.2	-7,744.0	-7.4	-6,019.0	-5.6	-4,905.0	-2.8	-2,410.0
15 Invested Capital	100.0	85,821.0	100.0	83,741.0	100.0	81,129.0	100.0	88,276.0	100.0	85,819.0
16 Stockholders equity	77.0	66,102.0	75.3	63,087.0	75.0	60,874.0	75.0	66,217.0	77.0	66,100.0
17 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 Indebtedness	23.0	19,719.0	24.7	20,654.0	25.0	20,255.0	25.0	22,059.0	23.0	19,719.0
19 Sources of Financing	100.0	85,821.0	100.0	83,741.0	100.0	81,129.0	100.0	88,276.0	100.0	85,819.0

Change in assets, W = Working Capital, F = Financial Capital Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 C.Goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
05 C.Intangible assets	-3.4	-2,661.0	-3.5	-649.0	-3.1	-665.0	3.4	723.0	-10.0	-2,070.0
06 C.Property, plant and equipment	-7.7	-6,041.0	-13.5	-2,519.0	-14.6	-3,151.0	13.6	2,853.0	-15.6	-3,224.0
07 C.Financial assets F	2.6	2,041.0	-1.3	-237.0	-2.4	-521.0	11.7	2,457.0	1.7	342.0
08 Change Fixed assets	-8.5	-6,661.0	-18.3	-3,405.0	-20.0	-4,337.0	28.7	6,033.0	-23.9	-4,952.0
09 C.Inventories W	3.5	2,748.0	5.6	1,038.0	7.3	1,585.0	10.3	2,167.0	-9.9	-2,042.0
10 C.Accounts receivable W	-0.0	-25.0	5.3	983.0	2.9	633.0	1.0	212.0	-9.0	-1,853.0
11 C.Receiv. fr. affili. companies W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 C.Deferred tax asset W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 C.Other assets W	8.8	6,865.0	-0.7	-125.0	0.5	105.0	2.7	572.0	30.5	6,313.0
14 C.Prepaid expenses W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Change Working Capital (assets)	12.3	9,588.0	10.2	1,896.0	10.7	2,323.0	14.0	2,951.0	11.7	2,418.0
16 C.Receiv. fr. affili. companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 C.Receiv. fr. related companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 C.Other assets F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19 C.Commercial paper F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20 C.Cash and cash equivalents F	0.4	280.0	-12.1	-2,253.0	-5.4	-1,178.0	4.3	899.0	13.6	2,812.0
21 C.Financial Capital (assets)	0.4	280.0	-12.1	-2,253.0	-5.4	-1,178.0	4.3	899.0	13.6	2,812.0
22 Change Total assets	4.1	3,207.0	-20.2	-3,762.0	-14.7	-3,192.0	47.0	9,883.0	1.3	278.0

Change in liabilities and equity, W = Working Capital, F = Financial Capital Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016		
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company		
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0	
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0	
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0	
04 C.Capital stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
05 C.Add.paid-in capit.+ retain.earn.	1.8	1,387.0	-9.9	-1,846.0	-9.8	-2,122.0	25.7	5,398.0	-0.2	-45.0	
06 C.minority interest	-0.9	-683.0	-2.5	-465.0	-0.4	-91.0	-0.3	-55.0	-0.3	-72.0	
07 C.Acc. other Comprehensive Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
08 C.Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
09 Change Stockholders equity	0.9	704.0	-12.4	-2,311.0	-10.2	-2,213.0	25.4	5,343.0	-0.6	-117.0	
10 C.Provisions for pension plans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
11 C.Other provisions non current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
12 C.Other provisions current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
13 Change Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
14 C.Accounts payable	W	3.3	2,580.0	5.6	1,043.0	-54.1	-11,719.0	63.0	13,249.0	0.0	7.0
15 C.Total segment liabilities	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 C.Deferred tax liability	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 C.Other liabilities	W	-1.6	-1,273.0	-11.2	-2,092.0	56.9	12,317.0	-54.2	-11,412.0	-0.4	-84.0
18 C.Deferred income	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19 Change Working Capital (liabilities)		1.7	1,307.0	-5.6	-1,049.0	2.8	598.0	8.7	1,837.0	-0.4	-77.0
20 C.Long-term debt	F	-1.8	-1,385.0	-6.7	-1,257.0	-10.1	-2,186.0	14.0	2,943.0	-4.3	-885.0
21 C.Short-term debt	F	3.3	2,581.0	4.6	855.0	2.8	609.0	-1.1	-240.0	6.6	1,357.0
22 C.Notes payable	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23 C.Total segment liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
24 C.Liabilities to related companies	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25 C.Other liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
26 C.Financial Capital (liabilities)		1.5	1,196.0	-2.2	-402.0	-7.3	-1,577.0	12.8	2,703.0	2.3	472.0
27 Change Total assets		4.1	3,207.0	-20.2	-3,762.0	-14.7	-3,192.0	47.0	9,883.0	1.3	278.0

Change Invested Capital, Change Sources of Financing Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Change Working Capital (assets)	12.3	9,588.0	10.2	1,896.0	10.7	2,323.0	14.0	2,951.0	11.7	2,418.0
05 Change Working Capital (liabilities)	-1.7	-1,307.0	5.6	1,049.0	-2.8	-598.0	-8.7	-1,837.0	0.4	77.0
06 Change Working Capital	10.6	8,281.0	15.8	2,945.0	8.0	1,725.0	5.3	1,114.0	12.1	2,495.0
07 C.Financial Capital (assets)	0.4	280.0	-12.1	-2,253.0	-5.4	-1,178.0	4.3	899.0	13.6	2,812.0
08 C.Financial Capital (liabilities)	-1.5	-1,196.0	2.2	402.0	7.3	1,577.0	-12.8	-2,703.0	-2.3	-472.0
09 Change Indebtedness (balance sheet)	1.2	916.0	9.9	1,851.0	-1.8	-399.0	8.6	1,804.0	-11.3	-2,340.0
10 Change Fixed assets	-8.5	-6,661.0	-18.3	-3,405.0	-20.0	-4,337.0	28.7	6,033.0	-23.9	-4,952.0
11 Change Working Capital	10.6	8,281.0	15.8	2,945.0	8.0	1,725.0	5.3	1,114.0	12.1	2,495.0
12 Change Invested Capital	2.1	1,620.0	-2.5	-460.0	-12.1	-2,612.0	34.0	7,147.0	-11.9	-2,457.0
13 Change Stockholders equity	0.9	704.0	-12.4	-2,311.0	-10.2	-2,213.0	25.4	5,343.0	-0.6	-117.0
14 Change Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Change Indebtedness (balance sheet)	1.2	916.0	9.9	1,851.0	-1.8	-399.0	8.6	1,804.0	-11.3	-2,340.0
16 Change Sources of Financing	2.1	1,620.0	-2.5	-460.0	-12.1	-2,612.0	34.0	7,147.0	-11.9	-2,457.0

Capital addition, Capital distribution (dividends), Interest Rates Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 C.Capital stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
05 C.Add. paid-in capital	-2.0	-1,529.0	-12.0	-2,243.0	-17.8	-3,845.0	20.6	4,341.0	3.6	735.0
06 Capital addition	-2.0	-1,529.0	-12.0	-2,243.0	-17.8	-3,845.0	20.6	4,341.0	3.6	735.0
07 C.Add.paid-in capit.+ retain.earn.	1.8	1,387.0	-9.9	-1,846.0	-9.8	-2,122.0	25.7	5,398.0	-0.2	-45.0
08 Transfer/withdraw Retain. earnings	-3.7	-2,916.0	-2.1	-397.0	-8.0	-1,723.0	-5.0	-1,057.0	3.8	780.0
09 C.Add. paid-in capital	-2.0	-1,529.0	-12.0	-2,243.0	-17.8	-3,845.0	20.6	4,341.0	3.6	735.0
10 C.Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11 Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Balance br.forw. from prior year	-0.4	-330.0	-1.5	-282.0	0.0	0.0	0.0	0.0	-2.6	-547.0
13 Capital distribution (dividends)	-0.4	-330.0	-1.5	-282.0	0.0	0.0	0.0	0.0	-2.6	-547.0
14 Financial Capital (assets) average	31.6	24,640.5	119.2	22,235.0	93.0	20,140.5	99.7	20,969.0	117.0	24,224.0
15 Interest income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 Interest rate (earned on assets)	0.0		0.0		0.0		0.0		0.0	
17 Financial Capital (liabilities) average	32.6	25,410.0	131.9	24,611.0	109.1	23,621.5	115.0	24,184.5	124.5	25,772.0
18 Interest expenses	1.9	1,445.0	1.9	355.0	0.0	0.0	0.0	0.0	2.0	413.0
19 Interest rate (incurred on debt)	5.7		1.4		0.0		0.0		1.6	

Statement of Cash Flows, Indebtedness Revenues = 100%

	ArcMittal 2010 CFS Twelve Months Ended December 31,2010 published by Company		ArcMittal 2013 CFS Three Monthhs ended March 31,2010 published by Company		ArcMittal 2014 CFS three Months ended June 30, 2010 published by Company		ArcMittal 2015 CFS Three Months ended September 30,2010 published by Company		ArcMittal 2016 CFS Three Months Ended December 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
04 Indebtedness start year (balance)	24.1	18,803.0	100.8	18,803.0	95.4	20,654.0	96.3	20,255.0	106.6	22,059.0
05 Operating profit	9.9	7,732.0	10.1	1,888.0	13.9	3,002.0	10.8	2,265.0	5.7	1,186.0
06 Non operating profit	0.7	519.0	0.2	39.0	0.0	0.0	0.0	0.0	0.0	0.0
07 Change Working Capital	-10.6	-8,281.0	-15.8	-2,945.0	-8.0	-1,725.0	-5.3	-1,114.0	-12.1	-2,495.0
08 Minority interests (inc.-/loss+)	-0.1	-89.0	-0.2	-40.0	0.0	0.0	0.0	0.0	0.0	0.0
09 C.minority interest	-0.9	-683.0	-2.5	-465.0	-0.4	-91.0	-0.3	-55.0	-0.3	-72.0
10 Capital addition	-2.0	-1,529.0	-12.0	-2,243.0	-17.8	-3,845.0	20.6	4,341.0	3.6	735.0
11 Capital distribution (dividends)	-0.4	-330.0	-1.5	-282.0	0.0	0.0	0.0	0.0	-2.6	-547.0
12 Addition to goodwill	-0.2	-119.0	0.0	0.0	-0.5	-119.0	-0.1	-26.0	-1.8	-381.0
13 Retirement of goodwill	-0.5	-406.0	0.0	0.0	0.5	119.0	0.1	26.0	0.0	0.0
14 Addition to intangible assets	0.0	0.0	0.0	0.0	0.0	0.0	-3.4	-723.0	0.0	0.0
15 Retirement of intangible assets	3.4	2,661.0	3.5	649.0	2.5	546.0	-0.1	-26.0	10.0	2,070.0
16 Capital expenditures in PPE	-1.7	-1,352.0	-2.9	-539.0	-3.5	-760.0	-3.5	-727.0	0.0	0.0
17 Proceeds from sale of PPE	3.8	2,998.0	10.0	1,856.0	12.7	2,751.0	-15.7	-3,308.0	10.4	2,149.0
18 Addition to financial assets	-5.4	-4,247.0	0.0	0.0	0.0	0.0	-91.1	-19,170.0	-1.7	-342.0
19 Retirement of financial assets	2.8	2,206.0	1.3	237.0	2.4	521.0	79.4	16,713.0	0.0	0.0
20 Balance of interest	-1.9	-1,445.0	-1.9	-355.0	0.0	0.0	0.0	0.0	-2.0	-413.0
21 Taxes on income	1.9	1,479.0	1.9	349.0	0.0	0.0	0.0	0.0	2.2	450.0
22 Indebtedness end of year (cash flow)	25.3	19,719.0	110.7	20,654.0	93.6	20,255.0	104.8	22,059.0	95.3	19,719.0
23 Indebtedness end of year (balance)	25.3	19,719.0	110.7	20,654.0	93.6	20,255.0	104.8	22,059.0	95.3	19,719.0
24 Change Indebtedness (cash flow)	1.2	916.0	9.9	1,851.0	-1.8	-399.0	8.6	1,804.0	-11.3	-2,340.0
25 Indebtedness-average-year	24.7	19,261.0	105.8	19,728.5	94.5	20,454.5	100.6	21,157.0	100.9	20,889.0

Change Cash and cash equivalents, Free Cash Flow Revenues = 100%

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended December 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 Cash by/for(-) operating activit.	-0.0	-38.0	-5.5	-1,024.0	5.9	1,277.0	5.5	1,151.0	-6.1	-1,272.0
02 Cash by/for(-) investing activit.	2.3	1,783.0	11.8	2,203.0	14.1	3,058.0	-34.4	-7,241.0	16.9	3,496.0
03 Cash by/for(-) financing activit.	-1.8	-1,435.0	-18.4	-3,432.0	-25.5	-5,513.0	33.2	6,989.0	2.8	588.0
04 C.Cash and cash equiv. from Cash Flow	0.4	280.0	-12.1	-2,253.0	-5.4	-1,178.0	4.3	899.0	13.6	2,812.0
05 Operating profit	9.9	7,732.0	10.1	1,888.0	13.9	3,002.0	10.8	2,265.0	5.7	1,186.0
06 Non operating profit	0.7	519.0	0.2	39.0	0.0	0.0	0.0	0.0	0.0	0.0
07 Balance of interest	-1.9	-1,445.0	-1.9	-355.0	0.0	0.0	0.0	0.0	-2.0	-413.0
08 Taxes on income	1.9	1,479.0	1.9	349.0	0.0	0.0	0.0	0.0	2.2	450.0
09 Gross Cash Flow	10.6	8,285.0	10.3	1,921.0	13.9	3,002.0	10.8	2,265.0	5.9	1,223.0
10 Change Working Capital	-10.6	-8,281.0	-15.8	-2,945.0	-8.0	-1,725.0	-5.3	-1,114.0	-12.1	-2,495.0
11 Addition to goodwill	-0.2	-119.0	0.0	0.0	-0.5	-119.0	-0.1	-26.0	-1.8	-381.0
12 Retirement of goodwill	-0.5	-406.0	0.0	0.0	0.5	119.0	0.1	26.0	0.0	0.0
13 Addition to intangible assets	0.0	0.0	0.0	0.0	0.0	0.0	-3.4	-723.0	0.0	0.0
14 Retirement of intangible assets	3.4	2,661.0	3.5	649.0	2.5	546.0	-0.1	-26.0	10.0	2,070.0
15 Capital expenditures in PPE	-1.7	-1,352.0	-2.9	-539.0	-3.5	-760.0	-3.5	-727.0	0.0	0.0
16 Proceeds from sale of PPE	3.8	2,998.0	10.0	1,856.0	12.7	2,751.0	-15.7	-3,308.0	10.4	2,149.0
17 Addition to financial assets	-5.4	-4,247.0	0.0	0.0	0.0	0.0	-91.1	-19,170.0	-1.7	-342.0
18 Retirement of financial assets	2.8	2,206.0	1.3	237.0	2.4	521.0	79.4	16,713.0	0.0	0.0
19 Capital addition	-2.0	-1,529.0	-12.0	-2,243.0	-17.8	-3,845.0	20.6	4,341.0	3.6	735.0
20 Capital distribution (dividends)	-0.4	-330.0	-1.5	-282.0	0.0	0.0	0.0	0.0	-2.6	-547.0
21 Free Cash Flow	-0.1	-114.0	-7.2	-1,346.0	2.3	490.0	-8.3	-1,749.0	11.7	2,412.0

Revenues-, Total assets-, Invested-Capital, Equity-Rentability % = Key Figures

	ArcMittal 2010		ArcMittal 2013		ArcMittal 2014		ArcMittal 2015		ArcMittal 2016	
	CFS Twelve Months Ended Dezember 31,2010 published by Company		CFS Three Monthhs ended March 31,2010 published by Company		CFS three Months ended June 30, 2010 published by Company		CFS Three Months ended September 30,2010 published by Company		CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin I/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 Revenues	100.0	78,025.0	100.0	18,652.0	100.0	21,651.0	100.0	21,039.0	100.0	20,699.0
02 Operating profit/Revenues	9.9		10.1		13.9		10.8		5.7	
03 EBITDA/Revenues	10.6		10.3		13.9		10.8		5.7	
04 Depreciation total/Revenues	6.3		6.4		5.9		5.7		7.0	
05 EBIT/Revenues	4.3		3.9		8.0		5.0		-1.3	
06 Balance of interest/Revenues	-1.9		-1.9		0.0		0.0		-2.0	
07 Profit after tax/Revenues	4.3		3.9		8.0		5.0		-1.1	
08 Total assets = end of year	100.0	130,904.0	100.0	123,935.0	100.0	120,743.0	100.0	130,626.0	100.0	130,904.0
09 Operating profit/T.A.	5.9		1.5		2.5		1.7		0.9	
10 Gross Cash Flow/T.A.	6.3		1.6		2.5		1.7		0.9	
11 Free Cash Flow/T.A.	-0.1		-1.1		0.4		-1.3		1.8	
12 Balance of interest/T.A.	-1.1		-0.3		0.0		0.0		-0.3	
13 Profit after tax/T.A.	2.6		0.6		1.4		0.8		-0.2	
14 Return on Total Assets	2.5		0.6		1.4		0.8		-0.2	
15 Invested Capital = end of year	100.0	85,821.0	100.0	83,741.0	100.0	81,129.0	100.0	88,276.0	100.0	85,819.0
16 Profit after tax/I.C.	3.9		0.9		2.1		1.2		-0.3	
17 ROIC/I.C.	3.9		0.9		2.1		1.2		-0.3	
18 Gross cash flow/I.C.	9.7		2.3		3.7		2.6		1.4	
19 Stockholders equity = end of year	100.0	66,102.0	100.0	63,087.0	100.0	60,874.0	100.0	66,217.0	100.0	66,100.0
20 EBITDA/S.E.	12.5		3.1		4.9		3.4		1.8	
21 Return on Stockholders equity/S.E.	5.1		1.1		2.8		1.6		-0.4	
22 Gross Cash Flow/S.E.	12.5		3.0		4.9		3.4		1.9	
23 Free cash flow/S.E.	-0.2		-2.1		0.8		-2.6		3.6	

Employees, Productivity/, Personnel costs/, EBIT/, EBITDA/ Employee-year % = Change to previous year

	ArcMittal 2010 CFS Twelve Months Ended Dezember 31,2010 published by Company		ArcMittal 2013 CFS Three Monthhs ended March 31,2010 published by Company		ArcMittal 2014 CFS three Months ended June 30, 2010 published by Company		ArcMittal 2015 CFS Three Months ended September 30,2010 published by Company		ArcMittal 2016 CFS Three Months Ended December 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	19.8	12,915.0	0.1	10.0	16.1	2,999.0	-2.8	-612.0	-1.6	-340.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	5.1	14,297.0	-100.0	-281,703.0	!	0.0	!	0.0	!	0.0
01 Revenues (% Mill.USD)	78,025.0		18,652.0		21,651.0		21,039.0		20,699.0	
02 Employees total average	296,000.0		0.0		0.0		0.0		0.0	
	%	1000 USD	%	1000 USD	%	1000 USD	%	1000 USD	%	1000 USD
03 Revenues/employee-year	14.0	263.6	!	!	!	!	!	!	!	!
04 Material expense/employee-year	!	0.0	!	!	!	!	!	!	!	!
05 Gross margin l/employee-year	14.0	263.6	!	!	!	!	!	!	!	!
06 Expenses-Income ASRAP/empl.year	14.0	-237.5	!	!	!	!	!	!	!	!
07 Productivity/employee-year	14.9	26.1	!	!	!	!	!	!	!	!
08 Personnel costs/employee-year	!	0.0	!	!	!	!	!	!	!	!
09 Operating profit/employee-year	14.9	26.1	!	!	!	!	!	!	!	!
10 EBIT/employee-year	208.2	11.3	!	!	!	!	!	!	!	!
11 EBITDA/employee-year	210.9	27.9	!	!	!	!	!	!	!	!